SF State Study Abroad: [https://oip.sfsu.edu/studyabroad](https://oip.sfsu.edu/studyabroad)

Aarhus University Summer 2022: [https://international.au.dk/education/admissions/summeruniversity](https://international.au.dk/education/admissions/summeruniversity)

Pre-approved courses for SFSU MPA electives:

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<th>Course name and information</th>
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| **Designing Survey Research** (Social Science)  
Dates: 4-22 July  
Level and units: BA, 10 ECTS (5 units)  
Exam date: 29 July by noon Danish time  
Exam form: portfolio exam (online hand in)  
Instructor: Sheldon Gen, SFSU, USA | The course objectives are to: introduce the purposes and applications of survey research in economics, business, and other social sciences; and to explore the entire process of implementing survey research, including research design, question and instrument design, mediums of implementation, and planning for data analysis and reporting.  
Students who will benefit from this course include those who want to broaden their skills in quantitative research methods, and those who will apply surveying to their own academic research or professional practice. |
| **Organizational Crisis Management** (Management)  
Dates: 4 -22 July  
Level and units: MA, 10 ECTS (5 units)  
Exam date: 29 July by noon Danish time  
Exam form: portfolio exam (online hand in)  
Instructor: Winni Johansen, Aarhus University, Denmark | The course consists of an advanced introduction to the principles of crisis management and crisis communication based on a strategic, proactive and process-oriented life-cycle approach to crisis.  
In the pre-crisis stage, we focus on barriers to crisis recognition and crisis preparedness, including crisis preparedness plans. Why do we often see the signals of an upcoming crisis too late? How can we work with risks and (worst case) scenarios? In the crisis stage, we focus on crisis retention, resilience and crisis dynamics. What are the first things to do? How can we restore trust? How can we share knowledge and create sense among employees? Why is it so difficult to anticipate stakeholder reactions? What is the role of communication and social media? How can we reduce the consequences of a crisis? In the post-crisis stage, we focus on learning and accountability. What are the barriers to learning from crises? How can we turn a crisis into change and innovation? |
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| **Organizational Misbehavior** **(Management)**  
Dates: 25 July – 12 August  
Level and units: MA, 10 ECTS (5 units)  
Exam date: 19 August by noon Danish time  
Exam form: portfolio exam (online hand in)  
Instructor: Knut Laaser, University of Stirling, United Kingdom | The course sheds light on particular preconceptions of organisational behaviour that framed if and how misbehaviour was researched, recognized and explained. Indeed, it is suggested that due to the dominant preconceptions much early research in this area missed out on nuanced understandings of organisational misbehaviour, and especially misbehaviour by managers themselves. It is very clear, however, from experience and from research that employees at all levels do not always think and act in conforming ways – especially in ways that those in authority imagine, plan or expect that they will. As will be shown, it is the mismatch of expectations between groups that frequently gives rise to distinctive patterns of organisational politics and distinctive forms of misbehaviour. |
| **Vision, Decision, and Leadership** **(Management)**  
Dates: 25 July – 12 August  
Level and units: MA, 10 ECTS (5 units)  
Exam date: 19 August by noon Danish time  
Exam form: portfolio exam (online hand in)  
Instructor: Guido Fioretti, University of Bologna, Italy | Vision is the most essential ingredient of leadership. This course illustrates how visions arise out of collective decision-making, naturally leading to socially accepted leadership.  
Visions are based on business narratives that provide a coherent interpretation of the past pointing towards a direction for the future. This course understands the emergence of business narratives with the aid of established decision theories from economics, sociology, group psychoanalysis, management and cognitive science. |
| **Strategic Management of Risk** **(Management)**  
Dates: 25 July – 5 August  
Level and units: BA, 5 ECTS (3 units)  
Exam date: 12 August 9:00-13:00 Danish time  
Exam form: 4 hour take home exam  
(presence not required)  
Instructor: Matthew Hollow, University of York, United Kingdom | Organizations today face an unprecedented array of risks, ranging from cyber-attacks to natural disasters to financial crises. Understanding the threat posed by these kinds of risks and working out strategies to manage them is thus of vital importance to organizations in today’s business environment. On this course you will learn about the different strategies that organizations in different sectors have adopted to try and deal with such risks. You will also learn about the various challenges that organizations face when trying to design and implement effective strategies to manage risk. |